# **Dynatronics Corporation**

Transform I Now Growing Revenue Above The Market

February 10, 2022 | NASDAQ:DYNT





BIRD & CRONIN®

# SAFE HARBOR

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Those statements include references to the company's expectations and similar statements. Such forward-looking statements reflect the views of management at the time such statements are made. These statements include our statements regarding expected improvement in overall performance, expectations that the company will improve long-term gross margin, operating income and cash flow from operations, expectations regarding reduction in leased space in fiscal year 2022, expectations regarding net sales, gross margin, selling general and administrative costs, and other income in fiscal year 2022, and uncertainties involving the impact of the COVID-19 pandemic on the company's results of operations and financial condition. These forward-looking statements are subject to a number of risks, uncertainties, estimates, and assumptions that may cause actual results to differ materially from current expectations. The contents of this presentation should be considered in conjunction with the risk factors, warnings, and cautionary statements that are contained in the company's annual, quarterly and other reports filed with the Securities and Exchange Commission. Dynatronics does not undertake to update its forward-looking statements, whether as a result of new information, future events, or otherwise.

Continued product net sales as used in this presentation is a non-GAAP measure as defined under the rules of the Securities and Exchange Commission. The company defines continued product net sales as sales excluding discontinued products and sales of physical therapy and rehabilitation products through our direct sales channel. Management uses this non-GAAP measure to evaluate our operating performance and to forecast future periods. Management believes this non-GAAP measure provides investors additional information about the company's ongoing operating performance and is not intended as a substitute for, or superior to, the financial measure prepared in accordance with GAAP. Investors are cautioned against placing undue reliance on this non-GAAP measure.







## LEADERSHIP ON TODAY'S CALL



#### John Krier

**President & Chief Executive Officer** 



- John joined Dynatronics as CFO in March 2020. Prior to that was VP, Marketing and Commercial Operations at Breg since 2014, a long-standing significant customer of Dynatronics and important player in our market
- · Proven track record in driving commercial success to meet customers' tailored needs including 13 successful acquisitions while at Breg and predecessor, delivering a compelling and sustainable business model



**Norm Roegner** 

**Chief Financial Officer** 

- Joined Dynatronics as CFO in November 2020
- Previously VP of Finance for Molex's Medical and Pharmaceutical Division, a global leader of manufacturing services to the medical device market
- Over 20 years of experience in senior finance positions leading business transformations with focuses on aligning resources, refreshing commercial strategies and optimizing supply chains



**Skyler Black** 

**Corporate Controller** 

- Joined Dynatronics in 2018
- 12 years of financial discipline at PricewaterhouseCoopers, a Big 4 leader







#### **KEY TAKEAWAYS**

Confident in long-term growth



Now growing revenue above the market, after several years of below market growth

- Clear customer strategy rewarding loyalty across all brands
- Q2 FY '22 is the third consecutive quarter of exceeding the market and our baseline revenue expectation
- Cross selling into existing customers and dealers driving sales to outpace our expectations
- Ramped-up cadence of product innovations utilizing dealer and customer feedback
  - Launched three new Hausmann™ metal table products in January 2022, new product category for Hausmann™
  - Launched Return to Mobility in January 2022: new, exclusive suite of four products



# Strong execution and business transformation remains our top priority

- Demonstrated progress on strategic priorities
- Managing COVID-19 including advancing Omicron variant and supply chain challenges providing significant headwinds to near-term margin expansion
- Up-level leadership helping to drive growth and win market share
  - Brian Baker rejoined full-time as Chief Operating Officer in January 2022
     Addressing gross margin headwinds
- Cash balance of \$3.6M, no debt. Capital is adequate to support existing operations

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# Confident in our outlook. Maintain FY '22 guidance

- Midpoint of sales guidance of \$42.5M in FY '22 represents 15% growth rate in FY '22 relative to the \$37M baseline set in April 2021
- Multiple levers in COGS and SG&A as a percent of sales
- \$2.5M inventory investment in Q2 FY '22 to satisfy higher customer demand and protect customer deliveries has been a strategic competitive advantage in supply-chain challenging environment
- Well-positioned serving very attractive markets
- Balance sheet supports M&A in target markets.
   Focused criteria: >40% gross margin, cash flow contribution in first year

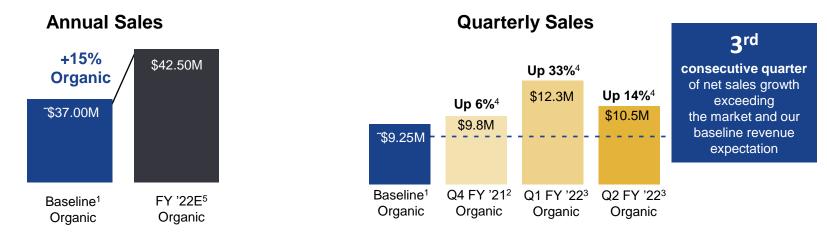
The company continues to expect volatility due to the challenges from COVID-19 cases, including higher raw material, delivery and shipment costs, supply chain disruptions, extended handling times and delays or disruption in procedure volume. Dynatronics also expects some ongoing volatility from the company's business optimization.







# +15% ANNUAL SALES GROWTH GUIDANCE IN FY '22



- Transformation plans for improvement in long-term gross margin, operating income and cash flow from operations.
- Gross margin target > 40% over time.







<sup>&</sup>lt;sup>1</sup> Baseline set in April 2021 I <sup>2</sup> Continued product net sales in Q4 FY '21 I <sup>3</sup> Net sales in Q1 and Q2 FY '22 I

<sup>&</sup>lt;sup>4</sup> Net sales in quarter relative to \$9.25M quarterly baseline set in April 2021 I <sup>5</sup> Midpoint of annual guidance

# **GUIDANCE FOR FY '22 DETAILS**

#### **Net Sales:**

- Net sales of \$40M to \$45M in FY '22, assuming continued growth in procedure volume and related site visits despite the recent surge in COVID-19 cases, including advancing Omicron variant. The FY '22 net sales mid-point is a 15% improvement relative to the "\$37M annual baseline continued product net sales set in April 2021.
- Q2 FY '22 is the third consecutive quarter of our net sales growth exceeding the market and our baseline revenue expectation. Customer and dealer reaction to business optimization are driving sales to outpace our expectations.

#### **Gross Margins:**

- Transformation plans for improvement in long-term gross margin, operating income and cash flow from operations.
- Gross margin is continuing to be impacted by challenges of COVID-19, including higher delivery and shipment costs and overall supply chain disruption.

#### Selling, General, and Administrative Expenses ("SG&A"):

- SG&A of 30.0% to 35.0% of net sales in FY '22.
- Strong expense management, Q2 FY '22 SG&A of \$3.5M, sequential and year-over-year cost savings.

The company continues to expect volatility due to the challenges from COVID-19 cases, including higher raw material, delivery and shipment costs, supply chain disruptions, extended handling times and delays or disruption in procedure volume. Dynatronics also expects some ongoing volatility from the company's business optimization.







# WELL-POSITIONED TO EXECUTE OUR NEAR AND LONG-TERM GROWTH STRATEGIES

- Deliver commercial success, emphasizing quality for cost and a differentiated customer experience
- Improve long-term margins through consolidations and financial discipline
- Timely commercial launch of new products focused on growth markets
- Optimize manufacturing and supply chain
- Rationalize product portfolio and pricing for attractive growth trends
- Continue focus on cash flow from operations
- Target acquisitions in existing or adjacent markets with customer uptake

"Each of these strategies is very important to our sustainable longterm growth platform and we see near-term opportunities to capitalize on them."

John Krier, CEO of Dynatronics

"Our differentiation across dynamic price tiers used by customers rewards loyalty and partnership - expect growth lift annually. Strategic investment in inventory of \$2.5M in Q2 FY '22 to satisfy higher customer demand, protect customer deliveries, and new product introductions."

Norm Roegner, CFO of Dynatronics

Improving results in these seven strategies enables a scalable and sustainable revenue growth model in our attractive markets.

We will continuously drive to deliver improving results in each strategy.







### NEW PRODUCTS TO DRIVE FASTER LONG-TERM GROWTH

Ramped-up cadence of product innovations utilizing dealer and customer feedback

#### **New Product Category For Us! Building a Comprehensive Portfolio of Metal Tables**

Three Hausmann™ metal tables in our new Mammoth product line launched in January 2022 and we intend to deliver consistent metal table product launches to enhance the portfolio in FY '23.



#### **New, Exclusive Product Offering! Return to Mobility (RTM) Suite of Products**

Launched in January 2022 an exclusive suite of four products for clinicians to have the right tables and equipment to get patients back on their feet through the rehabilitation care pathway.



TILT



**STAND** 



MOVE CLIMB

Hausmann™ is the *only* company that can provide a tilt table, stand-in table, parallel bars and training stairs in one package.

#### **Expanded Pipeline of New Product Innovations and Applications**

New product innovations and cadence of launches planned in FY '22 and future

Our differentiation and dynamic price tiers used by customers rewards loyalty and partnership - expect growth lift annually

New products and applications launched in CY 2021:

- Two new Hausmann™ tables: Jan 2021
- Configurable product builder: Aug 2021



# **FOCUSED LEADERSHIP**

Proven commercial success and business transformations in medical device markets. New talent helping to drive growth and win market share.



#### John Krier



#### Chief Executive Officer

- Appointed Dynatronics CEO in July 2020. Prior to that was VP, Marketing and Commercial Operations at Breg since 2014, a long-standing significant customer of Dynatronics and important player in our market
- Proven track record in driving commercial success to meet customers' tailored needs including 13 successful acquisitions while at Breg and predecessor, delivering a compelling and sustainable business model



# **Brian Baker**





- **Chief Operating Officer**
- Rejoined Dynatronics full-time in 2022. Former Dynatronics COO and CEO. 25+ years of experience in medical-device industry
- Specializes in driving operational efficiencies, building high-performing teams, and spearheading high-impact strategic plans



#### Norm Roegner Previous Affiliations **Chief Financial Officer**

molex<sup>6</sup>

- Joined Dynatronics as CFO in November 2020. Previously VP of Finance for Molex's Medical and Pharmaceutical Division, a global leader of manufacturing services to the medical device market
- Over 20 years of experience in senior finance positions leading business transformations



#### Sarah Mealman Marketing

Previous Affiliations





- Joined Dynatronics in 2020; prior to that, managed Laborie urology implantable and neuromodulation portfolio
- At Medtronic, managed \$750M MRI pacemaker portfolio



R.J. Smith **Customer Experience** 

Previous Affiliations





- Joined Dynatronics in 2020; prior to that, sales and marketing leader at Breg, a long-standing significant customer and partner of Dynatronics
- Prior to Breg, product manager at Pfizer and Johnson & Johnson



#### Carl Abbott **Strategic Accounts**

Previous Affiliations



sigvaris

- Joined Dynatronics in 2021; prior to that managed National Accounts for E-commerce, National Distribution, Retail and DME portfolio
- Training and performance improvement specialist building employee, customer, and end user programs



**Skyler Black Corporate Controller** 





- Joined Dynatronics in 2018
- 12 years of financial discipline at PricewaterhouseCoopers, a Big 4 leader



#### Justin Nuahn **Human Resources**

Previous Affiliations



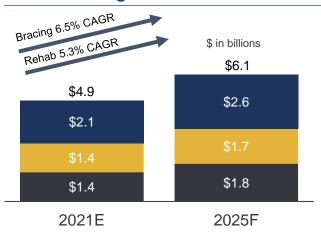
C.H. ROBINSON



- Joined Dynatronics in 2021
- 20 years' experience in Human Resources, with focus on strategic Human Capital management

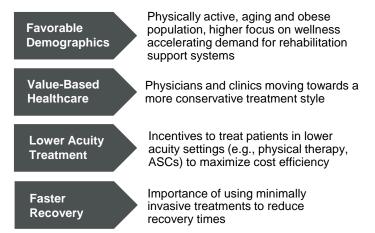
# DYNATRONICS IS IN ATTRACTIVE, GROWING MARKETS

# Selected Rehabilitation and Bracing Markets +4.9B<sup>1</sup>



■ Bracing ■ Rehab Equipment ■ Rehab Therapeutic Modalities

## Favorable Market Trends



Rehabilitation and Bracing & Supports markets continue to exhibit an attractive growth profile







Source: Markets and Markets, 2020. Stacked bar chart includes US Markets of the following categories: Electrotherapy, Ultrasound, Exercise Therapy, Cryotherapy, Combination Therapy, Laser Therapy, Rehabilitation Equipment, Orthopedic Bracing

# **M&A STRATEGY**

Acquisition growth opportunities in a fragmented market to add scale with an accomplished M&A team and demonstrated ability to successfully integrate









#### RECENT FINANCIAL AND OPERATIONS HIGHLIGHTS

#### **Financial Highlights:**

- \$10.5M net sales in Q2 FY '22. Third consecutive quarter of our net sales growth exceeding the market and our \$9.25 net sales quarterly baseline set in April '21
- 19.8% gross margin in Q2 FY '22, muted by impact of COVID-19 including advancing Omicron variant, and supply chain challenges including higher raw material, freight, and labor costs. Gross margin target > 40% over time.
- Cash balance of \$3.6M, no debt at 12/31/21. \$2.5M inventory investment in Q2 FY '22 to satisfy higher customer demand, protect customer deliveries in supply-chain challenging environment, and new product introductions. Capital is adequate to support existing operations.

#### **Business and Operations Highlights:**

- Brian Baker rejoined Dynatronics full-time in January 2022. He was former Dynatronics COO and CEO. 25+ years of experience in medical-device industry.
- Under the umbrella of Return to Mobility launched an exclusive suite of products and three new Hausmann™ metal tables in January 2022. Metal tables is a new product category for us in rehabilitation equipment.
- Announced in October 2021 termination of Millstone Medical Outsourcing for order fulfillment effective January 1, 2022.
  - Dynatronics' order fulfillment will be shifted to its distribution center in Minnesota providing the opportunity to lift long-term gross margin, consistent and innovative customer experience, and additional scale of order fulfillment for growth.







# **INVESTMENT HIGHLIGHTS (NASDAQ: DYNT)**

Valuable Products Serving Growth Markets

- · Well-respected brands standing the test of time in each market
- Relevant product portfolio serving our growth markets
- Enhanced management focus exclusively on our manufactured brands

Transformation to Accelerate Growth

- Dynatronics is building an accomplished transformational team, which can deliver strong business results
- Developing a culture focused on generating scale by applying disciplined financial models to investment decisions
- Driving change with a sense of urgency to achieve continuous growth

Attractive Investment Appeal

- Shares are trading at 0.3x EV to revenues vs. peer group of 4.2x<sup>(1)</sup>
- Focus on cash flow from operations and no debt
- · Management incentive compensation is linked to revenue and EBITDA growth
- Enterprise value as of 2/4/22
  Peers are USPH, ZYXI, VIVE, OMI, IMAC, KIDS, KRMD (Peer Group Average used is Median)







# Dynatronics Corporation

# **Investor Relations Contacts**

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# **DYNATRONICS AT A GLANCE**

- Provider of high-quality restorative medical device products to the orthopedic and rehabilitation industry designed to accelerate achieving optimal health – favorable market trends
- Driving change and results to deliver a compelling and durable business model, demonstrating strong financial performance from emerging scalable operations
- Leadership Team, prior to joining Dynatronics:
   Proven commercial success and business transformations in medical device markets

KEY STATISTICS	
Headquarters	Eagan, MN
52 Week Share Price Range (as of 12/31/21)	\$0.80 to \$2.56
Market Capitalization(1) (as of 12/31/21)	\$17.9M
Average Volume (12 month)	969K
Net Sales in FY '21	\$47.8M

(1) Excluding preferred stock

# Customers Sutter Health KAISER PERMANENTE. KAISER PERMANENTE. Allina Health CHARGERS PERFORMANCE HEALTH FRANCE SUPPLY.

# **CAPITALIZATION / OWNERSHIP**

Share count as of December 31, 2021

Common Shares Outstanding	17,732,440
8% Convertible Preferred Stock <sup>(1)</sup>	3,351,000
Total Shares	21,083,440
Market Cap of Equity (including convertible preferred stock) <sup>(2)</sup>	\$ 17,499,255
Debt <sup>(3)</sup>	\$0
Less: Cash	3,600,000
Net Bank Debt as of 12/31/2021	\$ (3,600,000)
Enterprise Value (including convertible preferred stock)	\$ 13,899,255
Warrants @ \$2.75 weighted average exercise price	4,323,500
Options @ \$1.56 weighted average exercise price	140,000
Unvested RSU	102,502
Total Options and Warrants	4,548,500

<sup>(1)</sup> Convertible one for one into Common; 8% annual dividend payable in cash or stock at company preference







<sup>(2)</sup> Share price of \$0.83 on 2/4/22

<sup>(3)</sup> Includes Line of Credit only